

**Department of  
Finance  
VOTE 3**



# Department of Finance

## VOTE 3

---

To be appropriated by Vote in 2006/07	R 133 741 000
Statutory Amount	R 680 153
Responsible MEC	MEC of Finance
Administering Department	Department of Finance
Accounting Officer	Deputy Director-General of Finance

---

### 1. Overview

#### Vision

A strategic financial arm of government that strives for sound and prudent financial management that accelerates service delivery for the people of Mpumalanga Province.

#### Mission

To promote sound and prudent financial management through skilled, dedicated, transparent, accountable and professional workforce

#### Strategic objectives

Our mandate is to ensure that public funds are well managed and that the key priorities are funded from the limited resources. The citizens of this province expect that the fiscal policy of government will allocate the necessary resources to improve their living standards. The alleviation of poverty is one of our primary strategic objectives, which compel all our provincial departments to exercise prudent financial management

The department aims to become more effective as an organisation and to provide meaningful support to all provincial departments to achieve the operational objectives outlined at low operating costs. The department will also create learning and growth opportunities through developing skills, maintaining high staff satisfaction

The Public Finance Management Act, 1999 has brought reforms in the management of public funds. Our responsibility is to ensure that the spirit of the Act is fully implemented by all provincial departments.

As a department, we are working tirelessly to ensure that the departmental objectives and annual priorities respond to the needs of our stakeholders. We therefore have to ensure that all departmental strategic plans and budgets are aligned to achieve the provincial objectives.

#### Legislative and other Mandates

The operations, conduct and strategic service delivery of the Department are guided and controlled in various ways by the following prescripts:

The Constitution of the Republic of South Africa Act No. 108 of 1996

Public Finance Management Act No. 1 of 1999 and Treasury Regulations

Division of Revenue Act (Act No. 5 of 2004)

Labour Relations Act No.66 of 1995, Skills Development Act No. 97 of 1998

Public Service Act No. of 1998 and Public Service Regulations of 1999

Employment Equity Act No. 55 of 1998

Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000).

Promotion of Access to information Act, 2000 (Act No.2 of 2000).

Promotion of Administrative Justice Act, 2000 (Act No.3 of 2000).

Prevention and Combating of Corrupt Activities Act, 2003

State Information Technology Agency Act, 1998 (Act No. 8 of 1998)

Municipal Finance Management Act, 2003 (Act No. 56 of 2003)

Construction Industry Development Board Act,2000 (Act 38 of 2000)

And it's Regulations.

Finance Act, 2000 (Act no.35 of 2000)

Protected Disclosures Act,2000 (Act no.26 of 2000)

National Small Business Act,1996(Act no.106 of1996)

## **2. Review of the current financial year (2005/06)**

The current year has focused mainly in staffing of all components, which was necessitated by the restructuring of the department after the split. The department has been able to a large extent to fill the critical vacant posts. The changes in budget programme structure as directed by National treasury has caused some confusion in terms of reporting lines but has since improved. There have been changes of Accounting officers, the one for the Department being transferred to the Department of Economic Development and Planning and vice versa. Those changes did not have any negative impact as they happened in the second quarter of the year. The other development was the transfer of the Persal management services from Office of the Premier to this Department. The Department is on track to develop the four departmental policies.

There has been great improvement in terms of financial management and administration in provincial departments in the last three financial years, including the current financial year.

### **Organisational Environment and Challenges**

The challenges faced by this department include the filling of critical vacant post which challenge has now been addressed. The late submission of reports to provincial treasury by provincial departments and the quality and accuracy of those reports is still a big challenge. The appointment of Programme managers per department will go a long in addressing this challenge

### 3. Outlook for the coming financial year (2006/07)

The Department is strategically placed to play a meaningful role of monitoring and evaluation, overseeing and providing financial and advisory support to provincial departments.

The Department continues to assist and support provincial departments to increase their revenue collection and the identification of other revenue sources. This includes improvement of systems of revenue collection. .

The 2006/7 financial year will be focusing mainly in providing adequate support to municipalities in the form of training and other forms of capacity building. The other focus will be on the monitoring of expenditure by provincial departments, especially on capital because of the low rate of expenditure in the current year.

In the coming financial year we will be required to report more on non financial information in which we will be audited on. This will create a lot of problems for many departments because they find it difficult to spend according to their plans.

### 4. Receipts and financing

#### 4.1 Summary of receipts

Table 2.1: Summary of receipts: Finance

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimates	Medium-term estimates		
	Audited	Audited	Audited				2006/07	2007/08	2008/09
	2002/03	2003/04	2004/05						
Equitable share	100 917	223 560	192 162	142 895	112 895	109 265	133 741	133 069	142 384
Conditional grants									
Departmental receipts	0	0	0	0	0	0	0	7359	0
<b>Total receipts</b>	<b>100 917</b>	<b>223 560</b>	<b>192 162</b>	<b>142 895</b>	<b>112 895</b>	<b>109 265</b>	<b>133 741</b>	<b>140 428</b>	<b>142 384</b>

Table 2.2: Departmental receipts: Finance

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Preliminary outcome				2006/07	2007/08	2008/09
	2002/03	2003/04	2004/05						
Tax receipts									
Sales of goods and services other than capital assets	12 901	13 113	2 000	1 842			1 915	2 000	2 000
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land	20 000	15 500	27 289	22 393			24 160	26 244	27 656
Sales of capital assets									
Financial transactions in assets and liabilities									
<b>Total departmental receipts</b>	<b>32 901</b>	<b>28 613</b>	<b>29 289</b>	<b>24 235</b>	<b>0</b>	<b>0</b>	<b>26 075</b>	<b>28 244</b>	<b>29 656</b>

**Table 2.3: Summary of receipts: Finance**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimates	Medium-term estimates		
	Audited	Audited	Audited						
	2002/03	2003/04	2004/05				2006/07	2007/08	2008/09
<b>Treasury funding</b>									
Equitable share	100 917	223 560	192 162	142 895	112 895	109 265	133 741	133 069	142 384
Conditional grants									
Other (Specify)								7 359	
<b>Total Treasury funding</b>	<b>100 917</b>	<b>223 560</b>	<b>192 162</b>	<b>142 895</b>	<b>112 895</b>	<b>109 265</b>	<b>133 741</b>	<b>140 428</b>	<b>142 384</b>
<b>Departmental receipts</b>									
Tax receipts	-	-	-	-	-	-	-	-	-
Casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licences									
Sales of goods and services other than	12 901	13 113	2 000	1 842			1 915	2 000	2 000
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land	20 000	15 500	27 289	22 383			24 160	26 244	27 656
Sales of capital assets									
Financial transactions in assets and liabilities									
<b>Total departmental receipts</b>	<b>32 901</b>	<b>28 613</b>	<b>29 289</b>	<b>24 235</b>	<b>-</b>	<b>-</b>	<b>26 075</b>	<b>28 244</b>	<b>29 656</b>
<b>Total receipts</b>	<b>133 818</b>	<b>252 173</b>	<b>221 451</b>	<b>167 130</b>	<b>112 895</b>	<b>109 265</b>	<b>159 816</b>	<b>168 672</b>	<b>172 040</b>

## 5. Payment summary

### 5.1 Programme summary

**Table 2.4: Summary of payments and estimates: Finance**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
	2002/03	2003/04	2004/05				2006/07	2007/08	2008/09
Programme 1: Administration	17,477	28,551	33,446	31,963	33,963	38,810	36,338	38,155	39,286
Programme 2: Sustainable Resource Management	24,416	155,223	103,737	49,648	21,148	20,602	29,690	31,175	32,179
Programme 3: Assets and Liabilities	39,253	34,035	44,805	48,739	48,739	41,977	53,008	55,658	56,899
Programme 4: Financial Governance	19,771	5,751	10,174	12,545	9,045	7,876	14,705	15,440	14,020
<b>Total payments and estimates</b>	<b>100,917</b>	<b>223,560</b>	<b>192,162</b>	<b>142,895</b>	<b>112,895</b>	<b>109,265</b>	<b>133,741</b>	<b>140,428</b>	<b>142,384</b>

## 5.2 Summary of economic classification

**Table 2.5: Summary of provincial payments and estimates by economic classification: Finance**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2006/07	2007/08	2008/09
	2002/03	2003/04	2004/05						
<b>Current payments</b>	<b>100,452</b>	<b>218,249</b>	<b>176,771</b>	<b>137,875</b>	<b>105,875</b>	<b>98,459</b>	<b>133,019</b>	<b>139,673</b>	<b>141,577</b>
Compensation of employees	20,598	37,601	44,344	58,361	52,361	44,510	70,087	73,911	77,018
Goods and services	79,854	180,648	132,427	79,514	53,514	53,949	62,932	65,762	64,559
Interest and rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
<b>Transfers and subsidies to:</b>									
Provinces and municipalities			46	90	90	69	88	90	96
Departmental agencies and accounts									
Universities and technikons									
Public corporations and private enterprises									
Foreign governments and international organisations									
Non-profit institutions									
Households									
<b>Payments for capital assets</b>	<b>465</b>	<b>5,311</b>	<b>15,345</b>	<b>4,930</b>	<b>6,930</b>	<b>10,737</b>	<b>634</b>	<b>665</b>	<b>711</b>
Buildings and other fixed structures	-	-	1,600	2,500	2,500	1,517	-	-	-
Machinery and equipment	465	5,311	13,745	2,430	2,430	5,720	634	665	711
Cultivated assets	-	-	-	-				-	-
Software and other intangible assets									
Land and subsoil assets									
<b>Total economic classification</b>	<b>100,917</b>	<b>223,560</b>	<b>192,116</b>	<b>142,805</b>	<b>112,895</b>	<b>109,265</b>	<b>133,741</b>	<b>140,428</b>	<b>142,384</b>

## 6. Programme description

### 6.1 Programme 1: Administration

#### Description and objective

This programme is responsible for financial and administrative management support in the department. The programme has the following sub programmes:

**Table 2.11: Summary of payments and estimates: Programme 1:Administration**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
	2002/03	2003/04	2004/05				2006/07	2007/08	2008/09
Sub-programme 1: Office of the MEC		2 104	3 007	3 232	3 232	2 678	3 394	3 563	3 812
Sub-programme 2: Management Services		5 099	2 601	2 083	2 083	1 794	2 187	2 296	2 457
Sub-programme 3: Corporate Services	17 477	21 348	10 006	9 533	9 533	9 909	11 060	11 613	12 428
Sub-programme 4: Financial Management			15 943	15 202	17 202	23 222	17 611	18 492	18 246
Sub-programme 5: Internal Audit			1 889	1 913	1 913	1 207	2 086	2 191	2 343
<b>Total payments and estimates: Program</b>	<b>17 477</b>	<b>28 551</b>	<b>33 446</b>	<b>31 963</b>	<b>33 963</b>	<b>38 810</b>	<b>36 338</b>	<b>38 155</b>	<b>39 286</b>

**Table 2.13: Summary of provincial payments and estimates by economic classification: Programme 1 Administration**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
	2002/03	2003/04	2004/05				2006/07	2007/08	2008/09
<b>Current payments</b>	<b>17 341</b>	<b>28 098</b>	<b>23 851</b>	<b>27 412</b>	<b>27 412</b>	<b>28 408</b>	<b>36 105</b>	<b>37 912</b>	<b>39 027</b>
Compensation of employees	9 876	15 193	12 173	20 040	20 040	16 307	23 133	24 475	25 589
Goods and services	7 465	12 905	11 678	7 372	7 372	12 101	12 972	13 437	13 438
Interest and rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
<b>Transfers and subsidies to:</b>				<b>25</b>	<b>25</b>	<b>26</b>	<b>27</b>	<b>27</b>	<b>28</b>
Provinces and municipalities				25	25	26	27	27	28
Departmental agencies and accounts									
Universities and technikons									
Public corporations and private enterprises									
Foreign governments and international organisations									
Non-profit institutions									
Households									
<b>Payments for capital assets</b>	<b>136</b>	<b>453</b>	<b>9 595</b>	<b>4 526</b>	<b>6 526</b>	<b>10 376</b>	<b>206</b>	<b>216</b>	<b>231</b>
Buildings and other fixed structures	-	-	-	2 500	2 500	1 517	-	-	-
Machinery and equipment	136	453	9 595	2 026	4 026	8 859	206	216	231
Cultivated assets									
Software and other intangible assets									
Land and subsoil assets									
<b>Total economic classification: Program</b>	<b>17 477</b>	<b>28 551</b>	<b>33 446</b>	<b>31 963</b>	<b>33 963</b>	<b>38 810</b>	<b>36 338</b>	<b>38 155</b>	<b>39 286</b>

## 6.2 Programme 2. Sustainable Resource Management

### Description and objective

The programme provides professional advice and support to the Member of the Executive Council on Provincial economic analysis, fiscal policy, public finance development and management of annual budget processes.

Table 2.11: Summary of payments and estimates: Programme 2:Sustainable Resource Management

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
	2002/03	2003/04	2004/05				2006/07	2007/08	2008/09
Sub-programme 1: Programme Support		1 465	86 841	10 349	8 849	9 180	7 543	7 920	8 474
Sub-programme 2: Economic Analysis	10 070	5 898	4 598	2 617	1 417	1 455	2 498	2 624	2 808
Sub-programme 3: Fiscal Analysis	8 220	2 457	1 613	3 207	1 107	1 962	2 414	2 535	2 712
Sub-programme 4: Budget Management		144 011	2 185	22 300	2 300	1 977	3 747	3 934	4 209
Sub-programme 5: Public Finance	6 126	1 392	8 500	11 175	7 475	6 028	13 488	14 162	13 976
<b>Total payments and estimates: Program</b>	<b>24 416</b>	<b>155 223</b>	<b>103 737</b>	<b>49 648</b>	<b>21 148</b>	<b>20 602</b>	<b>29 690</b>	<b>31 175</b>	<b>32 179</b>

Table 2.11: Summary of payments and estimates by economic classification:2:Sustainable Resource Management

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
	2002/03	2003/04	2004/05				2006/07	2007/08	2008/09
<b>Current payments</b>	<b>24 416</b>	<b>150 756</b>	<b>100 512</b>	<b>49 621</b>	<b>21 121</b>	<b>20 590</b>	<b>29 662</b>	<b>31 145</b>	<b>32 147</b>
Compensation of employees	6 077	9 238	19 590	13 827	9 327	10 034	16 352	17 289	18 291
Goods and services	18 339	141 518	80 922	35 794	11 794	10 556	13 310	13 856	13 856
Interest and rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
<b>Transfers and subsidies to:</b>			<b>25</b>	<b>27</b>	<b>27</b>	<b>12</b>	<b>28</b>	<b>30</b>	<b>32</b>
Provinces and municipalities			25	27	27	12	28	30	32
Departmental agencies and accounts									
Universities and technikons									
Public corporations and private enterprises									
Foreign governments and international organisations									
Non-profit institutions									
Households									
<b>Payments for capital assets</b>	<b>-</b>	<b>4 467</b>	<b>3 200</b>	<b>-</b>			<b>-</b>	<b>-</b>	<b>-</b>
Buildings and other fixed structures		-	1 600						
Machinery and equipment		4 467	1 600						
Cultivated assets									
Software and other intangible assets									
Land and subsoil assets									
<b>Total economic classification: Program</b>	<b>24 416</b>	<b>155 223</b>	<b>103 737</b>	<b>49 648</b>	<b>21 148</b>	<b>20 602</b>	<b>29 690</b>	<b>31 175</b>	<b>32 179</b>



### Service delivery measures

Measurable Objective	Performance Measure/Indicator	2004/05 (Estimate)	2005/06 (Target)
1. To provide for the cost related to efficient running of the programme.	Implementation of the fiscal policy and management of the budget process.	Implementation of the fiscal policy and management of the budget process.	Implementation of the fiscal policy and management of the budget process.
To provide for provincial economic and social research and analysis, that informs fiscal policy development and the annual budget process.	Research and analysis that inform the fiscal policy development and the annual budget process	Research and analysis that inform the fiscal policy development and the annual budget process	Research and analysis that inform the fiscal policy development and the annual budget process
To provide fiscal policy advice, determine the MTEF, develop and optimize the provincial revenue base.	Optimise the provincial revenue base	Optimise the provincial revenue base	Optimise the provincial revenue base
To oversee the provincial allocation process aligned with the provincial policies and the growth and development strategy.	Provincial allocation process aligned with PDGS and provincial policies	Provincial allocation process aligned with PDGS and provincial policies	Provincial allocation process aligned with PDGS and provincial policies
To provide departmental/municipal policy advice, ensure budget implementation, enhance service delivery in terms of PFMA and MFMA	Enhance service delivery through the proper implementation of the budget	Enhance service delivery through the proper implementation of the budget	Enhance service delivery through the proper implementation of the budget

### 6.3 PROGRAMME 3. ASSETS AND LIABILITIES MANAGEMENT

#### Description and objective

To facilitate the effective and efficient management of physical and financial assets and Information Technology Services

Table 2.11: Summary of payments and estimates: Programme 3: Assets and Liabilities Management

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2006/07	2007/08	2008/09
	2002/03	2003/04	2004/05						
Sub-programme 1: Programme Support			1 104	1 200	1 200	545	1 260	1 323	1 416
Sub-programme 2: Assets Management	5 632	7 108	16 532	12 700	12 700	7 374	11 467	12 040	12 883
Sub-programme 3: Liabilities Management									
Sub-programme 4: Supporting and	33 621	26 927	27 169	34 839	34 839	34 058	40 281	42 295	42 600
<b>Total payments and estimates: P</b>	<b>39 253</b>	<b>34 035</b>	<b>44 805</b>	<b>48 739</b>	<b>48 739</b>	<b>41 977</b>	<b>53 008</b>	<b>55 658</b>	<b>56 899</b>

Table 2.13: Summary of provincial payments and estimates by economic classification: Programme 3 Assets and Liabilities Management

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2006/07	2007/08	2008/09
	2002/03	2003/04	2004/05						
<b>Current payments</b>	<b>38 924</b>	<b>33 644</b>	<b>42 234</b>	<b>48 313</b>	<b>48 313</b>	<b>41 601</b>	<b>52 556</b>	<b>55 183</b>	<b>56 391</b>
Compensation of employees	4 645	7 419	10 349	17 753	17 753	13 224	21 050	22 121	23 329
Goods and services	34 279	26 225	31 885	30 560	30 560	28 377	31 506	33 062	33 062
Interest and rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
<b>Transfers and subsidies to:</b>			<b>21</b>	<b>22</b>	<b>22</b>	<b>15</b>	<b>24</b>	<b>26</b>	<b>28</b>
Provinces and municipalities			21	22	22	15	24	26	28
Departmental agencies and accounts									
Universities and technikons									
Public corporations and private enterprises									
Foreign governments and international organisations									
Non-profit institutions									
Households									
<b>Payments for capital assets</b>	<b>329</b>	<b>391</b>	<b>2 550</b>	<b>404</b>	<b>404</b>	<b>361</b>	<b>428</b>	<b>449</b>	<b>480</b>
Buildings and other fixed structures									
Machinery and equipment	329	391	2 550	404	404	361	428	449	480
Cultivated assets									
Software and other intangible assets									
Land and subsoil assets									
<b>Total economic classification: Program</b>	<b>39 253</b>	<b>34 035</b>	<b>44 805</b>	<b>48 739</b>	<b>48 739</b>	<b>41 977</b>	<b>53 008</b>	<b>55 658</b>	<b>56 899</b>

### Service delivery measures

Measurable Objective	Performance Measure/Indicator	2004/05 (Estimate)	2005/06 (Target)
Provide for the costs related to efficient running of the programme	Continued support	Continued support	Continued support
Develop and implement	Policies developed and implemented for	Policies developed and implemented for assets	Policies developed and implemented

effective management of assets	PPP, SCM. Credible SCM policy consistent with national framework	Credible SCM policy consistent with national framework	PPP, SCM. Credible SCM policy consistent with national framework
Preparation of PRF annual financial statements. Collect information on the socio-economic impact of SCM policy (PPPFA compliance) Provide access to government tenders	Preparation of PRF annual financial statements. Collect information on the socio-economic impact of SCM policy (PPPFA compliance) Provide access to government tenders	Preparation of PRF annual financial statements. Collect information on the socio-economic impact of SCM policy (PPPFA compliance) Provide access to government tenders	Preparation of PRF annual financial statements. Collect information on the socio-economic impact of SCM policy (PPPFA compliance) Provide access to government tenders
To facilitate efficient management of liabilities	Efficient management of liabilities	Efficient management of liabilities	Efficient management of liabilities
Establishment of an age analysis of creditors Management of backlog suspense account Contingent liabilities of public entities and corporate governance	Establishment of an age analysis of creditors Payment of creditors within the prescribed period in terms of legislation Management of backlog suspense account Contingent liabilities of public entities and corporate governance	Establishment of an age analysis of creditors Payment of creditors within the prescribed period in terms of legislation Management of backlog suspense account Contingent liabilities of public entities and corporate governance	Establishment of an age analysis of creditors Payment of creditors within the prescribed period in terms of legislation Management of backlog suspense account Contingent liabilities of public entities and corporate governance
Availability and stability of financial systems 24/7	Availability and stability of financial systems 24/7	Availability and stability of financial systems 24/7	Availability and stability of financial systems 24/7
Needs assessment conducted Enhancements effected	Needs assessment conducted Enhancements effected	Needs assessment conducted Enhancements effected	Needs assessment conducted Enhancements effected
Training programmes on systems coordinated and implemented	Training programmes on systems coordinated and implemented	Training programmes on systems coordinated and implemented	Training programmes on systems coordinated and implemented
Proper interface between systems achieved	Proper interface between systems achieved	Proper interface between systems achieved	Proper interface between systems achieved
Accessible IT Network	Availability of transversal svstems	Availability of transversal svstems	Availability of transversal svstems

24/7, maintain 95% uptime	PERSAL and VULINDLELA) and office systems (Internet, E-mails) 24/7	and VULINDLELA) and office systems (Internet, E-mails) 24/7	PERSAL and VULINDLELA) and office systems (Internet, E-mails) 24/7
Prompt & quality response to User's request. Train 2500 officials on computer applications	96 hours turnaround time 350 Users trained	84 hours turnaround time 450	72 hours turnaround time 600

#### 6.4 PROGRAMME 4. FINANCIAL GOVERNANCE

##### Description and objective

To promote accountability through substantive reflection of financial activities of the province as well as compliance with financial norms and standards

Table 2.11: Summary of payments and estimates: Programme 4: Financial Governance

Table 2.11: Summary of payments and estimates: Programme 4: Financial Governance									
R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2006/07	2007/08	2008/09
	2002/03	2003/04	2004/05	2005/06					
	Sub-programme 1: Programme Support	19 771	5 751	2 385	2 511	1 511	1 508	2 637	2 768
Sub-programme 2: Accounting Services			3 669	3 762	3 262	2 391	4 055	4 258	3 556
Sub-programme 3: Norms and Standards			4 120	5 547	3 547	3 648	5 856	6 149	5 579
Sub-programme 4: Risk Management				725	725	329	761	800	855
Sub-programme 5: Provincial Audit				-			1 396	1 465	1 569
Total payments and estimates: Program	19 771	5 751	10 174	12 545	9 045	7 876	14 705	15 440	14 020

Table 2.13: Summary of provincial payments and estimates by economic classification: Programme 4: Financial Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2006/07	2007/08	2008/09
	2002/03	2003/04	2004/05						
<b>Current payments</b>	19 771	5 751	10 174	12 529	9 029	7 860	14 689	15 424	14 002
Compensation of employees	-	5 751	2 232	6 741	5 241	4 945	9 552	10 026	9 809
Goods and services	19 771		7 942	5 788	3 788	2 915	5 137	5 398	4 193
Interest and rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
<b>Transfers and subsidies to:</b>				16	16	16	16	16	18
Provinces and municipalities				16	16	16	16	16	18
Departmental agencies and accounts									
Universities and technikons									
Public corporations and private enterprises									
Foreign governments and international organisations									
Non-profit institutions									
Households									
<b>Payments for capital assets</b>									
Buildings and other fixed structures									
Machinery and equipment									
Cultivated assets									
Software and other intangible assets									
Land and subsoil assets									
<b>Total economic classification: Programme</b>	<b>19 771</b>	<b>5 751</b>	<b>10 174</b>	<b>12 545</b>	<b>9 045</b>	<b>7 876</b>	<b>14 705</b>	<b>15 440</b>	<b>14 020</b>

## Service delivery measures

Measurable Objective	Performance Measure/Indicator	2004/05 (Estimate)	2005/06 (Target)
To provide for the cost related to efficient running of the programme	Efficient running of the programme	Efficient running of the programme	Efficient running of the programme
Reports in line with formats and guidelines Departments 100% complaint with provincial formats and guidelines Completed set of Accounting policies implemented	Reports in line with formats and guidelines Departments 100% complaint with provincial formats and guidelines Completed set of Accounting policies implemented	Reports in line with formats and guidelines Departments 100% complaint with provincial formats and guidelines Completed set of Accounting policies implemented	Reports in line with formats and guidelines Departments 100% complaint with provincial formats and guidelines Completed set of Accounting policies implemented
Reduction in the number of Qualified reports	Reduction in the number of Qualified reports	Reduction in the number of Qualified reports	Reduction in the number of Qualified reports
Development and implementation of Norms and Standards for the province	Development and implementation of Norms and Standards for the province	Development and implementation of Norms and Standards for the province	Development and implementation of Norms and Standards for the province
To promote effective	Improved financial	Improved financial	Improved

optimal financial resource utilisation	management	management	financial management
Coordinate and monitor the performance of internal audit unit	Timely submission of relevant and qualitative financial reports	Timely submission of relevant and qualitative financial reports	Timely submission of relevant and qualitative financial reports

## 6.5 Other programme information

### 6.5.1 Personnel numbers and costs

Table 2.13: Personnel numbers and costs Department of Finance

Personnel numbers	As at 31 March 2003	As at 31 March 2004	As at 31 March 2005	As at 31 March 2006	As at 31 March 2007	As at 31 March 2008
Administration	58	59	60	87	129	129
Sustainable Resource Management	41	41	41	34	54	54
Assets and Liabilities Management	32	32	32	51	95	95
Financial Governance	3	3	3	16	37	37
<b>Total personnel numbers: Finance</b>	<b>134</b>	<b>135</b>	<b>136</b>	<b>188</b>	<b>315</b>	<b>315</b>
Total personnel cost (R thousand)	22,529	20,598	37,601	44,369	59,231	61,534
Unit cost (R thousand)	168.13	152.58	276.48	236.01	188.03	195.35

1) Full-time equivalent

### 6.5.2 Training

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
	2002/03	2003/04	2004/05				2005/06	2006/07	2007/08
Programme 1: Administration									
<i>of which</i>									
Subsistence and travel			230	241			253	266	284
Payments on tuition									
Programme 2:Sustainable Resource Management			76	79			83	88	94
Subsistence and travel									
Payments on tuition									
Programme 3: Assets and Liabilities Management									
Subsistence and travel			27	28			30	31	33
Payments on tuition									
Programme 4: Financial Governance									
Subsistence and travel			13	14			15	16	17
Payments on tuition									
Total payments on training: Department of Finance			346	362	0	0	381	401	428

Table 2.14(b): Information on training: Department of Finance

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2006/07	2007/08	2008/09
	2002/03	2003/04	2004/05	2005/06					
Number of staff			135	246			246	246	263
Number of personnel trained			32	148			148	148	158
of which									
Male			8	49			49	49	52
Female			24	99			99	99	105
Number of training opportunities									
of which									
Tertiary									
Workshops			3	6			6	6	7
Seminars									
Other			4	5			5	5	5
Number of bursaries offered			3	13			18	18	20
Number of interns appointed			20	20			20	20	20
Number of learnerships appointed			0	35			20	20	20
Number of days spent on training									